

The Transfer Of Results Of Process Trials Into Mass Production Of Knitwear

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One of the most important tasks of product development is to carry out process trials using new raw materials and new processes and to transfer the experience of these trials into mass production. In knitwear factories this experimental work is done in trial lots. The paper presents the methods used by technologists in one of the largest Hungarian knitwear factories, which make it possible to improve the reliability of transfer of trial results into mass production.

HABSELYEM Knitting Mill is one of the largest Hungarian knitting companies, at present employing more than 4,000 people, with a yearly production of about 20 million garment pieces. It was originally founded in 1923 and its traditional product group is ladies' underwear made on warp knitting tricot machines and on circular knitting machines, mainly from synthetic filament, viscose rayon, acetate and triacetate yarns and modal/polyester blendings. During the last decade leisurewear articles have come to the front, made of cotton/polyester blendings. Fabrics are dyed and finished by the company's own dyehouse or on commission for Habselyem. The ready-made garments are cut and sewn in the company's big subsidiary works in different parts of the country.

Aim And Tasks Of Process Trials

One of the most important tasks of product development in the knitting industry is to carry out process trials using new materials and new processes and to transfer the experience gained from these trials into mass production. To accomplish this with good results it is vital to arrange the trials in the right way, i.e. in a way which leads to sufficient experience for mass production. In knitting factories the usual method for this is to produce trial lots. In the course of these trials production conditions are recorded, the necessary measurements and tests are made, and at the end of the trial the finished product will be thoroughly examined in regard to technical and economical factors in order to establish technical specifications.

Thus, production of trial lots has to be planned in the following way:

1. It has to ensure that both the chosen machinery and process are

suitable to manufacture the product in question.

2. Tests must verify that the product will have the required substantial functional properties.
3. Wearing and laboratory tests must verify that the product really provides the required properties.
4. The process trial must disclose problems in the production process and in the product itself which have to be eliminated before starting mass production.

Clearly it is advantageous if the process trial can be carried out in this way but there are some limits at the same time:

1. Process trials are always better controlled and subject to less risks than mass production.
2. For production or business reasons sometimes the development period of a new product has to be very short. In this case it is not possible to carry out process trials under optimal circumstances.
3. Process trials cost a lot, consequently their quantity is less than optimal.

The Problem

Both the requirements and limitations listed above, require a careful analysis of the results of process trials. Since the process trial usually gives a number of pieces of products, which generally have different statistical parameters. These can be dealt with and analysed by statistical methods. It provides a way to see some tendencies from a limited number of results.

In the following part of my paper I am giving an account of our initiative at Habselyem Knitting Mill in the use of statistical methods in our process trials in knitted fabric production. Until recently it has been confined practically to calculation of the arithmetical mean. Deviations

from the mean have been only "surveyed" and we have only provided comments without statistical background, like: "results show a wide range" or "the trial lot seems to be too small to enable us to draw unambiguous conclusions".

It has become even more and more evident that this method was not satisfactory. Sometimes during mass production we have had unpleasant shocks when we could not reliably reproduce the parameters prescribed on the basis of the process trial. In order to improve this situation we have decided to use mathematical statistical analysis of results of process trials. This is especially important in cases when we put into use a new yarn type or a new technology which results in a fabric with unknown properties.

One of the most important and most characteristic parameters of our fabrics is their area density (given in grams per square metre) which can be considered as complex product of several different parameters. It is, at the same time, one of the basic data of calculation. This is, therefore, the parameter which must be and has been analysed most carefully by statistical methods. I want to show you in the following paragraphs the methods and the main results of this analysis.

Statistical Formulae

After having measured the area density "m" of fabrics in question we can calculate and document the following data:

$$\text{arithmetical mean } \bar{m} = \frac{\sum_{i=1}^n m_i}{n}$$

$$\text{range } R = m_{\max} - m_{\min}$$

prescribed, for instance, a value of area density which has to be kept, but we have to know with how much probability it can be kept in mass production. In cases when the average values and standard deviation of area density are different in trial lot and in mass production — and this is practically always the case — we make a significance test. This shows whether the difference was given by different machine settings or other technological parameters or it is only an accidental difference which can be explained by statistical reasons. This is very important to know because in the first case we, as technologists, have to take steps to correct the possible fault, whereas the latter case requires no intervention.

The investigation has been made on 19 warp knitted fabrics as shown in Table 1. The results are summed up in Tables 2/a and 2/g.

In the assessment of the range (R) we have set out from the requirement that it must not be more than $\pm 10\%$ of the prescribed value. We have ascertained that ten of the tested fabrics in the trial lot have a smaller range in area density than allowed, nine of them have a larger deviation at least in one direction.

When comparing range in the trial lot with that in mass production we can ascertain that it is wider in every case in mass production. It means that we could not

control the production circumstances in mass production as well as in process trials.

In accordance with this, standard deviation (s) in mass production is, in most cases, bigger than it was in process trials. Exceptions seem to be only fabrics E, G, H, J and K but differences in these cases are only partly proved by significance test to be significant. Only fabrics G and K show significant difference between mass production and process trial: standard deviation in mass production is significantly smaller in these cases than it was in process trial. This is very important because we definitely know that both the process trial and the mass production had been made on the same machine and produced by exactly the same technology which is a determining factor. Unfortunately, it is not always possible to keep this optimal circumstance in mass production. Our machines are of different ages and types and it is not always possible to produce the total quantity of the ordered lots on the same machines. This is the reason — and it is also proved by the above calculations — why it is so difficult to maintain good uniformity of production lots.

Process Trial

In case of fabrics C, F, I, N and S standard deviation of area density had been significantly less at process trial than it was in mass production. The reliability of mass production was, consequently, not good enough. The reasons are: manufacturing on different machine types, delicate finishing process (e.g. brushing in case of fabric S) which is difficult to control and use of yarns from different producers which is also a very critical factor.

For the rest of the fabrics significance test does not show significant differences between process trial and mass production so we can state for these fabrics that standard deviation of trial lots and mass production are statistically not different.

We have paid great attention to the difference between calculated mean value and prescribed value of area density. In each case analysed the stipulation that

their difference must not exceed 10% has been realised. We have also found that confidence limits (q) make, even at 99% statistical reliability, narrower interval than the one which could be allowed by the prescribed $\pm 10\%$ tolerance limit. This means that our mass production has sufficient reliability, because less than 1% of the measured data are out of the $\pm q$ limit. (To facilitate the comparison we have calculated q also in percentage of the mean; in the Tables this is given as q'). This is in accordance with our practical experience because there are relatively only a few fabrics in our production the area density of which deviates by more than 10% from the prescribed value.

It would be advantageous if data analysis of process trial could make it possible to sift out occasional uncertainties before starting mass production. To examine this possibility we have made a comparison between average area density of trial lots and that of mass production. Calculations have showed that the difference is never significant (Table 3), i.e. standard deviation of area density at process trial is with good statistical reliability the area density developing during mass production. It means that process trials had been well performed, and the data can be repeated.

Prescribed area density is fixed on the basis of the process trial. As mentioned previously, our trial lots consist usually 10 pieces (n = 10). If we want to achieve a statistical reliability of 99.9% and a percentage value of standard deviation (v) of 5%, accuracy (h) of area density of mass production can be estimated as follows:

$$h = \frac{t \cdot v'}{\sqrt{n}} = \frac{3.3 \cdot 5}{\sqrt{10}} = \pm 5.2\%$$

This is acceptable for production.

It often happens that we have only a small quantity of yarn for trials or time is very short — and we make less pieces in a trial lot. Supposing that number of pieces (n) is only 5, estimated accuracy for mass production is 7.4% on 99.9% statistical reliability. It means — and it is very well confirmed in practice — that lower numbers of pieces in trial lots strongly reduce reliability.

Conclusions

Our investigation has given a good basis for improving the estimation of area density value in mass production. The previously established statistical formulae had been used at our company only in laboratories (in evaluation of yarn or fabric breaking tests etc) but not in evaluation of process trials. This is significant not only for our company but for other Hungarian knitwear factories, too. We do hope that this method, put recently into practice, will improve the reliability of our process trials and that of mass production.

References

Juran, J.M.: *Quality Control Handbook*. McGraw-Hill Book Co. Inc, New York — Toronto — London.

TABLE 2/a - Data of fabric E to R

Statistical characteristics	Fabric	Fabric							
		Symbol	Process trial	Mass prod.	Process trial	Mass prod.	Process trial	Mass prod.	
Number of specimen	n	10	267	13	48	11	71		
Range, g/m ²	R	129-115	99-129	12-131	127-137	14-14	14-110		
Mag. g/m ²	M	122,9	116,5	125,3	119,0	131,0	127,1		
Prescribed value, g/m ²	K	125		127		125			
Tolerance limits at 10%, g/m ²		112,5-137,5		114,3-139,7		112,3-137,5			
Confidence interval at 99% probability, g/m ²	q	24,2	21,0	21,4	21,3	24,4	21,7		
Percentile confidence interval, g/m ²	q'	23,4	20,8	21,7	21,0	23,3	21,3		
Standard deviation, g/m ²	s	24,2	26,0	24,0	24,0	24,5	23,4		
Coefficient of variation, %	v	3,4	5,2	3,2	3,4	3,5	4,3		

TABLE 2/g - Data of fabric S

Statistical characteristics	Fabric	Fabric	
		Process trial	Mass prod.
Number of specimen	n	10	231
Range, g/m ²	R	140-137	125-111
Mag. g/m ²	M	141,3	133,5
Prescribed value, g/m ²	K	145	
Tolerance limits at 10%, g/m ²		130,5-159,5	
Confidence interval at 99% probability, g/m ²	q	24,8	21,5
Percentile confidence interval, g/m ²	q'	23,1	21,1
Standard deviation, g/m ²	s	24,5	23,7
Coefficient of variation, %	v	3,2	7,2

TABLE 3 - Results of Significance Tests

Fabric	Significance test of range of process trial and of mass production	Significance test of standard deviations of process trial and of mass production
A	-	-
B	-	-
C	-	x
D	-	-
E	-	-
F	-	x
G	-	*
H	-	-
I	-	x
J	-	-
K	-	*
L	-	-
M	-	-
N	-	x
O	-	-
P	-	-
Q	-	-
R	-	-
S	-	x

Remarks:

- Difference is not significant
- * Standard deviation of process trial is significantly bigger than that of mass production
- x Standard deviation of process trial is significantly smaller than that of mass production